

Executive Portfolio Objectives – 2019/20

PEOPLE	
Housing and Benefits – Cllr. Knight	
Objective	Progress
Adopt Housing Delivery Strategy	Strategy adopted by Executive on 5 December 2019.
Develop strategic relationships with housing delivery partners to help us fulfil our housing ambitions (e.g. Raven Housing Trust, Homes England, and other Registered Providers)	<p>Draft Heads of Terms agreed with Raven, work progressing to have worked up a Joint Venture agreement by Spring 2020. This will support future joint projects, which will enable us to respond quickly to emerging development opportunities.</p> <p>We continue to have discussions with other partners, local Registered Providers and funding partners, in line with the draft Housing Delivery Strategy.</p>
Scheme development and delivery for Council-owned sites (including Pitwood Park, Cromwell Road, and Lee Street developments).	<ul style="list-style-type: none"> • Cromwell Road: Tenders were received on the 2 October 2019 and, further to an OJEU tender process and tender assessment period a recommended contractor has been identified. A project review is underway to ensure that a robust budgetary position is achieved prior to entering into the build contract. An update will be taken to Leaders on the 13 Jan 2020 and Executive on 27 Feb. Subject to the above review being completed as anticipated construction is forecasted to be completed in June 2021. • Pitwood Park: Contract negotiations are underway with the recommended contractor. A project review is underway to ensure that a robust budgetary position is achieved prior to entering into the build contract. An update will be taken to Leaders on the 13 Jan 2020 and Executive on 27 Feb, this will also include

	<p>the revised recommended tenure mix. Subject to the above review being completed as anticipated construction is forecasted to be complete in July 2021.</p> <ul style="list-style-type: none"> • Lee Street: Since the deferral of the Planning Application and the returned tender sums bringing the scheme over budget, a traditional brick-built scheme is being designed. An update will be taken to Leaders on the 13 Jan 2020 and Executive on 27 Feb. It is expected an amendment to the planning application will be submitted at the end of Feb 2020. Subject to successful tendering and contract negotiations, we aim to start construction works during summer 2020 with a build period of approximately 30 weeks. • Feasibility: It is likely that feasibility work on the Horley car park site will start in spring 2020.
<p>Deliver additional affordable homes annually.</p>	<p>The Housing Delivery Strategy and development of existing schemes will support this objective.</p>

PEOPLE

Wellbeing & Intervention – Cllr. Horwood

Objective	Progress
<p>Work with SCC and local partners to embed new family resilience services in the borough targeted at the most vulnerable.</p>	<p>This is progressing well. We are supporting the new Family Centres in getting established in their new role. The Family Support work is due to be mainstreamed and funded by SCC from April 2020. The SLA for the provision of this service is currently being finalised.</p> <p>More resourcing from SCC for this work is forthcoming, to fund an additional 4 posts within the team, and recruitment will commence shortly</p>
<p>Deliver a refreshed and financially sustainable approach to the Harlequin Theatre and Cinema becoming a community resource with high quality entertainment at its heart.</p>	<p>The team have been working with the Portfolio Holder and HQ Board to establish a vision, objectives and action plan for the venue. This will be finalised in Oct/Nov and engagement with the Executive on this work will follow shortly.</p> <p>This runs alongside operational improvements to the venue both in terms of physical assets, but also structurally and culturally.</p> <p>The Waller Studio will be reopening on the 25 October.</p>
<p>Implement and introduce new organisational Safeguarding adults and children policy.</p>	<p>The existing policy has been significantly reviewed and amended/updated over the past 2 months. This will be rolled out to the organisation (both staff and Member's) before Christmas.</p>
<p>Develop future model for leisure and wellbeing service provision in the borough</p>	<p>Early conversations with our current provider, GLL, have taken place. Work is also ongoing cross Portfolio to articulate our Wellbeing Strategy which will set the vision for the future of this provision.</p> <p>This Strategy will form part of a suite of Strategies that sets out how the corporate Plan will be delivered. This Strategy is headed for the March 2020 Executive for adoption.</p>

<p>Continue to provide high quality resettlement to families and individuals displaced by the conflict in Syria and deliver on our 10 household commitment.</p>	<p>The families resettled here have been settling and integrating well into the community, and are progressing well with education and employment.</p> <p>We will shortly have delivered upon our commitment to resettle 10 households.</p> <p>The Portfolio Holder has asked for the consideration of extending this programme. A business case for this has been produced for consideration. Extending the programme will require some investment in the work. A decision is pending on which option to undertake.</p>
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Community Partnerships – Cllr. Ashford

Objective	Progress
<p>Manage the Community Centres contract with Staywell to ensure contracted levels of service continue to be delivered</p>	<p>On 1 April 2019, Staywell notified us that they intend to end the contract at the end of the 2019/20 financial year. Contract management continues throughout the final year of the contract. Officers are working hard to ensure a smooth transition for service users, staff and volunteers.</p>
<p>Develop the vision and progress next steps for Community Centres</p>	<p>Planning is underway to ensure that services for residents are maintained, and to determine the best future approach. An all-party Member consultative group has been established to ensure wider Member engagement.</p>
<p>Implement Voluntary & Community Sector Support review</p>	<p>The new model for supporting our Voluntary and Community Sector was approved by the Executive in June 2019. The new model is now being implemented and will be monitored as it progresses.</p> <p>The 2019/20 deadlines for small and medium grants have now passed, with the remaining funding awards to be made in the New Year. The new in kind support offer has been launched (meeting room and printing facilities support for our V&CS partners) with a growing take up. A staff volunteering policy is due to be launched in the New Year.</p>
<p>Taxis vouchers scheme review</p>	<p>The review was completed and the scheme is continuing for 2019/20 with clearer prioritisation.</p>
<p>Work with partners to develop model for universal youth services in the borough.</p>	<p>Officers are working with partners (especially the YMCA) to develop a model for future provision, to be resourced by partners bidding for external charitable funding. Specific activities are already underway in our community development areas. We will respond to Surrey CC's consultation on future usage of youth centres which we understand is taking</p>

	place between now and March 2020.
Develop a vision and strategy for our Wellbeing services for residents (to include youth and older people).	Work to develop a Wellbeing Strategy is underway. The strategy will tie into the emerging Corporate Plan objectives. The target for Executive sign-off is in the new municipal year.
Review CCTV infrastructure, and determine future provision.	Officers have engaged the services of a specialist technical CCTV expert to inform costed options for future provision.
Annual report on the impact of our Community Development work.	This report was produced and circulated to all Members in Autumn 2019.